ASAHI GLASS FLUOROPOLYMERS PENSION SCHEME THE CHAIR'S STATEMENT REGARDING DC GOVERNANCE

30 NOVEMBER 2023-30 NOVEMBER 2024

This statement is produced pursuant to governance rules contained in The Occupational Pension Schemes (Charges and Governance) Regulations 2015 that apply to defined contribution pension arrangements. These rules include the requirement for trustees to prepare an annual statement of governance. It explains how the Defined Contribution Section of the Asahi Glass Fluoropolymers Pension Scheme (the "Scheme") is meeting the governance standards that apply to occupational pension schemes that provide money purchase benefits (i.e. Defined Contribution schemes ("DC")).

The Scheme has two categories within the scope of this document on DC governance, DB Transferee members (which consists of Enhanced DC Members ("DB Section") and DC Only members ("Ordinary DC members").

Default arrangements

Members of the DC Sections who do not make an explicit choice regarding the investment of their funds will be invested in the default strategy arrangement chosen by the Trustee with the advice of its investment advisor. The default arrangements in place are the Aviva My Future Focus Lifestyle Investment Strategy Target Drawdown and a bespoke arrangement using Aviva My Future Focus funds.

Under both Default Investment Strategies, contributions are invested in the My Future Focus Growth Fund for the majority of a member's time in the Scheme, with an aim of maximising investment growth while diversifying risks. The fund invests in a broad range of asset classes including developed and emerging market equities and bonds, property, and money market instruments.

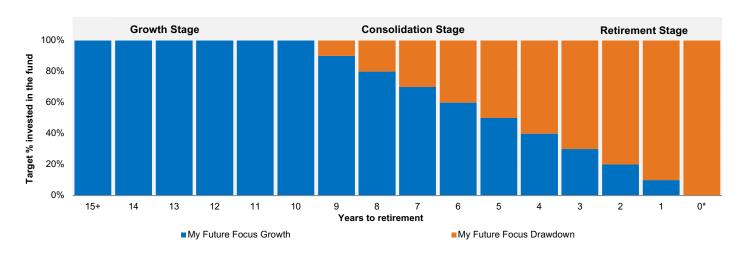
As DC Only members reach 10 years from their Normal Retirement Age ("NRA"), the Default Lifestyle Strategy for these members is designed to gradually switch accumulated assets from the My Future Focus Growth Fund to the My Future Focus Drawdown Fund, to steadily reduce the risk taken by members who plan to access their benefits flexibly.

As DB Transferee Section members reach 10 years from their NRA, the Default Investment Strategy for these members is designed to gradually switch accumulated assets from the My Future Focus Growth Fund to a combination of the My Future Focus Drawdown Fund and the My Future Focus Cash Lump Sum Fund, to steadily reduce the risk taken by members and to target 100% cash at retirement.

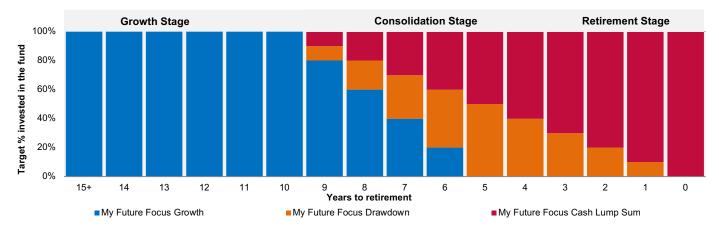
10 years prior to NRA, members have the opportunity to specify how they intend to take their savings at retirement. These options include targeting annuity purchase, a cash lump sum or drawdown (which involves members drawing income from their pension gradually throughout their retirement, outside of the Scheme).

For members that do not make a specific choice at this stage, the Trustee has designed the Default Investment Strategies to gradually switch into the My Future Focus Drawdown Fund for DC only members of the Scheme, and to gradually switch into the My Future Focus Cash Lump Sum Fund for the DB Transferee members. This stage of the strategy transitions members' accumulated pension investments from growth assets towards traditionally less volatile assets with the aim to preserve the value accumulated in their pension pots. This is undertaken gradually on a quarterly basis so that less reliance is placed on the market conditions on any one transition date.

The lifestyle investment strategy for the **DC Only** members is illustrated by the following chart:



The lifestyle investment strategy for the **DB Transferee** members is illustrated by the following chart:



During the period covered by this statement, there have been no changes to the Scheme's Default Investment Strategies as the Trustee is confident that the funds are capable of achieving their objectives and are fit for purpose. The strategy was last formally reviewed by the Trustee as part of the triennial investment strategy review started in July 2024 and concluded in September 2024.

The main conclusions taken from the triennial investment strategy review were:

- The Trustee remains comfortable with the current default investment strategies targeting drawdown for DC Only members and Cash for the DB Transferee members.
- The My Future Focus Growth fund has delivered returns that align with the objectives for both DC Only members and DB
 Transferee members. There were no changes considered necessary to the growth phase, and the current strategies remain fit for
 purpose.
- The de-risking period is appropriate for the expected needs of members and the end asset allocation fits the objectives of the Scheme for both default options.
- Responsible investment is integrated across the actively and passively funds in the My Future Focus default investment strategies.
- The Scheme offers a well-diversified self-select fund range. No changes were recommended at this stage.

The default arrangements are described in further detail in the Scheme's Statement of Investment Principles ("SIP") which was reviewed in December 2023 to include the Trustee's policy in relation to illiquid assets. The SIP was approved on 8 January 2024 and a copy of which is included alongside this governance statement. The SIP will be reviewed at a minimum of every three years or as soon as any significant developments in investment policy or member demographics take place.

The Trustee monitors the performance of the Scheme's investments throughout the year and receive semi-annual performance reports from its advisors. We are comfortable with the performance over the period covered by this statement and we believe the Scheme's investment strategy remains on track to meet our aims and objectives.

The Trustee has set up processes to publish relevant information on the default arrangements online at the following URL: https://www.agcce.com/pension/ and will notify members about this in their annual benefit statements.

Core Financial Transactions

The Trustee has a duty to ensure that core financial transactions relating to the DC Section of the Scheme are processed promptly and accurately. These include the investment of contributions, transfer of member assets into and out of the Scheme, transfers between different investments within the Scheme and payments to and in respect of members.

These transactions are undertaken on the Trustee's behalf by the DC Section administrator (Aviva) and its investment managers. Mercer, the DB Section administrator, makes benefit payments in respect of the DB Transferee members. The Trustee periodically reviews the processes and controls implemented by Aviva and consider them to be suitably designed.

The Trustee has Service Levels Agreements ("SLAs") in place with the DC Section administrator and receive reporting of performance against those service levels on a semi-annual basis. The SLAs cover the accuracy and timeliness of all core transactions and the Trustee receives semi-annual reports to monitor the performance of the administrator against those service levels.

The processes adopted by the administrator to ensure it processes financial transactions promptly and accurately include: a central financial control team separate to the administration team, peer checking and authorisation of payments, daily monitoring of bank accounts and the checking of investment and banking transactions being undertaken by two people.

During the period covered by this statement, 99.5% of work was completed within the agreed service levels. For core financial transactions, 99.5% were completed within 5 days of receipt and for non-core demands, 94.4% were completed within this same period. One complaint was received during the Scheme Year. The complaint was resolved during the Scheme Year, as well as a pending complaint from the previous Scheme Year has been resolved during the Scheme Year. The Trustee's Secretary maintains a log of all issues raised with Aviva and records the date when actions have been completed. Any outstanding actions are followed-up on a monthly basis. We continue to monitor performance against the SLA on a regular basis and receive an annual Assurance Report on Internal Controls (AAF 01/06) from Aviva.

Using information provided by Aviva, the Trustee is satisfied over the period covered by this Statement:

- The administrator was operating appropriate procedures, check and controls and operating within appropriate parameters of the agreed SLAs;
- Aviva confirmed a complaint was received during the Scheme Year regarding concerns about the member's fund value gone down.

 The member was informed performance may fluctuate due to market conditions and as such, the complaint was not upheld.
- The majority of core financial transactions have been processed promptly and accurately during the Scheme Year, with 99.5% of completion within the agreed service levels.

Over the Scheme Year, the Trustee performed periodic assessments of methods and efficiency of the Scheme's administrators and challenge them in terms of their efficiency when necessary.

In light of the above, the Trustee considers that the requirements for processing core financial transactions specified in the Administration Regulations (The Occupational Pension Schemes (Scheme Administration) Regulations 1996) have been met.

Net return on investments

The Occupational Pension Schemes (Administration, Investment, Charges and Governance) (Amendment) Regulations 2021 ('the 2021 Regulations') introduce new requirements for trustees of 'relevant' occupational pension schemes.

From 1 October 2021, trustees of all relevant pension schemes, regardless of asset size, are required to calculate and state the return on investments from their default and self-select funds, net of transaction costs and charges.

The tables below set out annualised net performance for the 1 and 5 year periods for the lifestyle arrangements (for age 25, 45, and 55) and for the self-select fund range. Returns over longer periods are not yet available.

Lifestyles

Lifestyle strategies - DC Only Default Investment Strategy	Annualised net returns to 30 November 2024	
	1 year	5 years
Age of member		
25	19.5	6.6
45	19.5	6.6
55	19.0	5.0

Lifestyle strategies - DB Transferee Default Investment Strategy	Annualised net returns to 30 November 2024 (%)		
	1 year	5 years	
Age of member			
25	19.5	6.6	
45	19.5	6.6	
55	17.5	2.2	

Source: Aviva and Mercer calculations.

Performance shown net of all charges and transaction costs.

Performance has been calculated based on a fixed weighted average of underlying fund performance in the lifestyle, with the weightings as at the ages shown.

Self-Select Funds

Self-select funds	Annualised net returns	to 30 November 2024 (%)
	1 year	5 years
BlackRock World ex UK Equity Index	27.4	13.3
BlackRock 30:70 Global Equity Index Hedged	23.6	9.9
BlackRock UK Equity Index	14.3	5.1
BlackRock US Equity Index	34.2	16.0
BlackRock European Equity Index	7.3	7.1
BlackRock Japanese Equity Index	13.3	6.0
BlackRock Pacific Rim Equity Index	8.7	4.5
BlackRock Emerging Markets Equity	12.5	3.2
HSBC Islamic Global Equity Index	31.0	16.0
LGIM Ethical UK Equity Index	26.2	12.7
LGIM Future World Equity Index*	25.9	-
JPM Emerging Markets Equity	6.3	1.1
Schroder Intermediated Diversified Growth	12.1	3.6
BNY Mellon Real Return	11.3	3.1
BlackRock Over 15 Year Corporate Bond Index	6.1	-5.4
BlackRock Over 15 Year Gilt Index	3.6	-9.9
BlackRock Over 5 Year Index-Linked Gilt Index	1.7	-7.6
BlackRock Overseas Bond Index	2.8	-2.1
BlackRock Institutional Sterling Liquidity	5.2	2.1
LGIM Hybrid Property Fund	8.1	2.1

Source: Investment Managers and Mercer calculations.

Performance shown net of all charges and transaction costs. Performance of standalone self-select options is independent of age, therefore performance is shown in a different format to the lifestyle performance on the previous table.

Asset allocation disclosure

Since 1 October 2023, trustees or managers of relevant occupational pension schemes have been required to disclose their full asset allocations of investments from their default arrangements.

DC Only Default Investment Strategy

Asset Class	Percentage allocation – average 25 years	Percentage allocation – average 45 years	Percentage allocation – average 55 years	Percentage allocation – average 65 years
Cash	4.8	4.8	4.8	5.5
Bonds*	12.8	12.8	12.8	38.2
Listed Equities	74.1	74.1	74.1	49.5
Private Equity	0.0	0.0	0.0	0.0
Infrastructure	0.0	0.0	0.0	0.0
Property/Real Estate	7.2	7.2	7.2	5.1
Private Debt/Credit	0.0	0.0	0.0	0.0
Other**	1.1	1.1	1.1	1.7

^{*}Bonds include UK Government Bonds, UK Corporate Bonds, European, North American, Japan, Asia (ex Japan), Emerging Markets and Other Bonds.

Source: Aviva as at 30 November 2024.

^{*}Longer term performance not available for this fund due to its inception date being less than 5 years.

^{**} Other includes Alternative Trading Strategies and assets that cannot be classified in any of the other groups.

DB Transferee Default Investment Strategy

Asset Class	Percentage allocation – average 25 years	Percentage allocation – average 45 years	Percentage allocation – average 55 years	Percentage allocation – average 65 years
Cash	4.8	4.8	4.8	20.9
Bonds*	12.8	12.8	12.8	75.8
Listed Equities	74.1	74.1	74.1	0.0
Private Equity	0.0	0.0	0.0	0.0
Infrastructure	0.0	0.0	0.0	0.0
Property/Real Estate	7.2	7.2	7.2	0.0
Private Debt/Credit	0.0	0.0	0.0	0.0
Other**	1.1	1.1	1.1	3.3

^{*}Bonds include UK Government Bonds, UK Corporate Bonds, European, North American, Japan, Asia (ex Japan), Emerging Markets and Other Bonds.

Source: Aviva as at 30 November 2024.

Charges and transaction costs – default arrangement and additional funds

The law requires the Trustee to disclose the charges and transactions costs borne by DC Section members and to assess the extent to which those charges and costs represent good value for money for members. These transaction costs are not limited to the ongoing charges on member funds but should also include trading costs incurred within such funds. We have taken account of statutory guidance when preparing this section of the report.

There are no performance-based fees being charged for the Scheme as at 30 November 2024.

Details of the Total Expense Ratios ("TERs") and the transaction costs for each fund are as follows:

Default Investment Strategies funds	TER (%)	Transaction Costs (%)
My Future Focus Growth	0.48	0.05
My Future Focus Drawdown	0.48	0.03
My Future Focus Annuity	0.48	0.00
My Future Focus Cash Lump Sum	0.48	0.05

Source: Aviva. Charges cover the 1 year period to 30 November 2024 and transaction costs the 1 year period to 30 September 2024. Aviva was not able to provide transaction costs for Q4 2024 at the time of writing this report. No Performance based fees are applied to the default arrangement components.

Fees for both Default Lifestyle Strategies are lower than the maximum TER charge cap of 0.75%. Additionally, the Trustees make a range of funds available that may be chosen by members as an alternative to the Default Lifestyle Strategy. These funds allow members to take a tailored approach to managing their own pension investments and attract annual charges and transaction costs as follows:

Self-Select Range	TER (%)	Transaction Costs (%)
BlackRock UK Equity Index	0.38	0.17
Legal & General (PMC) Ethical UK Equity Index	0.53	0.01
BlackRock World ex UK Equity Index	0.38	0.02
BlackRock (30:70) GBP Hedged Global Equity Index	0.44	0.06
HSBC Islamic Global Equity Index	0.68	0.00
BlackRock US Equity Index	0.38	0.16
BlackRock European Equity Index	0.41	0.01
BlackRock Japanese Equity Index	0.38	0.07
BlackRock Pacific Rim Equity Index	0.38	0.08
BlackRock Emerging Markets Equity Index	0.64	0.00
BlackRock Over 15 Year Corporate Bond Index	0.40	0.00
BlackRock Over 15 Year Gilt Index	0.38	0.03
BlackRock Over 5 Year Index-Linked Gilt Index	0.38	0.06
BlackRock Overseas Bond Index	0.38	0.02
BlackRock Institutional Sterling Liquidity	0.38	0.01
JPM Emerging Markets Equity	1.11	0.59
Schroder Intermediated Diversified Growth Fund	0.98	0.38
BNY Mellon Real Return	1.23	0.24
My Future Focus Consolidation	0.48	0.03
LGIM Hybrid Property Fund	0.91	0.00
LGIM Future World Equity Index Fund	0.66	0.15

^{**} Other includes Alternative Trading Strategies and Non-Classified as well.

Source: Aviva. Charges cover the 1 year period to 30 November 2024 and transaction costs the 1 year period to 30 September 2024. Aviva was not able to provide transaction costs for Q4 2024 at the time of writing this report. No Performance based fees are applied self-select funds.

The 0.75% fee cap only applies to the default arrangements; hence some of the funds above exceed this amount.

The Trustees are comfortable that the costs for the Default Lifestyle Strategies and self-select funds are reasonable both in terms of the outcomes the funds are targeting and the fees in the wider market applicable to similar investment strategies.

Cumulative effect of charges – DB Transferee members

The compounding effect of charges on an active member's fund can be illustrated as follows:

Illustration of effect of costs and charges for the default arrangement and a range of funds within your scheme – Asahi Glass Fluoropolymers Pension Scheme DB Transferee						
		nent Programme		Low charge fund		arge fund
		AGC My Future Plus Cash Lump Sum Lifestyle		Av MyM BlackRock Sterling Liquidity		ging Markets Equity
	Assumed gro	wth rate 3.7%	Assumed gro	wth rate 2.0%	Assumed gro	wth rate 7.0%
	Assumed costs a	nd charges 0.53%	Assumed costs a	nd charges 0.39%	Assumed costs a	nd charges 1.50%
At end of year	Projected value assuming no charges taken	Projected value after charges taken	Projected value assuming no charges taken	Projected value after charges taken	Projected value assuming no charges taken	Projected value after charges taken
1	£1,200	£1,190	£1,180	£1,180	£1,210	£1,200
2	£2,410	£2,400	£2,360	£2,350	£2,480	£2,440
3	£3,640	£3,610	£3,530	£3,510	£3,810	£3,720
4	£4,890	£4,840	£4,700	£4,660	£5,190	£5,030
5	£6,160	£6,070	£5,860	£5,800	£6,630	£6,370
10	£12,800	£12,400	£11,600	£11,400	£14,900	£13,700
15	£19,900	£19,100	£17,200	£16,700	£25,000	£22,100
20	£27,600	£26,100	£22,600	£21,700	£37,700	£31,800
25	£35,800	£33,400	£27,900	£26,600	£53,300	£43,000
30	£44,600	£41,000	£33,100	£31,300	£72,700	£55,800
35	£54,200	£49,000	£38,200	£35,700	£96,800	£70,500
40	£64,400	£57,400	£43,100	£40,000	£127,000	£87,500
45	£75,400	£66,200	£47,900	£44,000	£164,000	£107,000
50	£83,100	£71,900	£52,600	£47,900	£209,000	£129,000

List of funds included in the Default Investment Optio	n	
Fund name	Total Cost and Charge (p.a.)	Growth Rate (p.a.)
Av MyM My Future Focus Drawdown	0.53%	4.00%
Av MyM My Future Focus Cash Lump Sum	0.51%	2.00%
Av MyM My Future Focus Growth	0.54%	4.00%

The Cost & Charges illustration uses an average of the charges over the past 5 years to calculate the pension pots, as per regulation's requirements, so there will be a difference in values compared to the tables included on the previous section.

Cumulative effect of charges – DC Only Section members

The compounding effect of charges on an active member's fund can be illustrated as follows:

	Default Investr	nent Programme	Low cha	arge fund	High charge fund		
	My Future Focus Target Drawdown (Pre- 2024)		AV MVM BlackBock Sterling Lightly		k Sterling Liquidity	Av MyM JPM Emerging Markets Equity	
	Assumed gro	wth rate 4.0%	Assumed gro	wth rate 2.0%	Assumed growth rate 7.0%		
	Assumed costs a	nd charges 0.53%	Assumed costs a	and charges 0.39%	Assumed costs a	nd charges 1.50%	
At end of year	Projected value assuming no charges taken	Projected value after charges taken	Projected value assuming no charges taken	Projected value after charges taken	Projected value assuming no charges taken	Projected value after charges taken	
1	£1,200	£1,190	£1,180	£1,180	£1,210	£1,200	
2	£2,410	£2,400	£2,360	£2,350	£2,480	£2,440	
3	£3,640	£3,610	£3,530	£3,510	£3,810	£3,720	
4	£4,890	£4,840	£4,700	£4,660	£5,190	£5,030	
5	£6,160	£6,070	£5,860	£5,800	£6,630	£6,370	
10	£12,800	£12,400	£11,600	£11,400	£14,900	£13,700	
15	£19,900	£19,100	£17,200	£16,700	£25,000	£22,100	
20	£27,600	£26,100	£22,600	£21,700	£37,700	£31,800	
25	£35,800	£33,400	£27,900	£26,600	£53,300	£43,000	
30	£44,600	£41,000	£33,100	£31,300	£72,700	£55,800	
35	£54,200	£49,000	£38,200	£35,700	£96,800	£70,500	
40	£64,400	£57,400	£43,100	£40,000	£127,000	£87,500	
45	£75,400	£66,200	£47,900	£44,000	£164,000	£107,000	
50	£87,300	£75,400	£52,600	£47,900	£209,000	£129,000	

Please note My Future Focus Target Drawdown (Pre 2024) is the name that Aviva use to describe the strategy the Trustees use.

List of funds included in the Default Investment Option				
Fund name	Total Cost and Charge (p.a.)	Growth Rate (p.a.)		
Av MyM My Future Focus Drawdown	0.53%	4.00%		
Av MyM My Future Focus Growth	0.54%	4.00%		

The Cost & Charges illustration uses an average of the charges over the past 5 years to calculate the pension pots, as per regulation's requirements, so there will be a difference in values compared to the tables included on the previous section.

Source: Aviva

Assumptions - DB Transferee and DC Only members

How we worked out the figures in the tables

It's important to understand the difference that costs and charges make to your pension pot, but we can't predict exactly what will happen in the future so we've had to make some assumptions. The values shown are estimates and are not guaranteed.

These assumptions are:

- We've assumed someone doesn't have anything in their pension pot when they start saving. Contributions are assumed to be paid £100.00 monthly increasing in line with assumed earnings inflation of 2.5% each year.
- The figures illustrate the pension pot value in 'today's money' which means they take inflation into account by discounting values at 2.5% a year. Seeing the figures in this way shows you what they could be worth today. It's important to note that inflation reduces the worth of all savings and investments. The effect of this is shown in the illustration and could mean the fund may reduce as well as grow in 'today's money'.
- 3. Transaction costs may not have been included where data was not available from the fund managers.
- 4. As your scheme's default investment option moves your investments to lower risk funds when you're approaching retirement, the growth rate and charges within the investment option may change. We've modelled these expected changes within the projections. The growth rate and charges shown in the default investment programme illustration are weighted averages and are for information only. Full details of the individual funds that make up the default investment programme are shown in Table 2.

Source: Aviva

Some important things to remember

Your section of the scheme will offer other funds to those illustrated, with different growth potential and different costs and charges, and may also offer other lifestyling investment options. If you have selected another lifestyling investment option your pension pot will automatically be moved into different funds as you approach your retirement date and your scheme literature will provide details of how this works. As the individual funds used in a lifestyling approach have different growth potential and different charges, the overall growth rate and overall charge will change over time.

For these reasons, we have shown a range of funds with a range of charges which are available to you and which could apply to your pension pot during the life of your plan. A personal projection of your pension pot is included in your annual benefit statement and you should read that to get an individual view of your projected pension benefits. You'll also find details of the actual charges applicable to you in your scheme literature.

The figures shown here:

- Shouldn't be used to make investment decisions, so if you need to do that, we recommend that you take financial advice.
- May not be relevant to your personal circumstances. Your money may be invested in different funds, for example.

Value for Members

The Trustee monitors value for members on an ongoing basis and has a good understanding of the membership demographics of the Scheme and what good member outcomes should look like for the Scheme's members in aggregate.

Whether something represents "good value" is not capable of being precisely defined, but for these purposes, the Trustee considers that charges and transaction costs may be viewed as representing "reasonable value" for members where the combination of costs and the quality of what is provided in return for those costs is appropriate for the Scheme membership as a whole, when compared to other options available in the market.

The Trustee understands that value for members does not necessarily mean selecting the cheapest offer and in our ongoing reviews of value for money we consider many factors including quality of customer service, member communications and support, the efficiency of administration services, the robustness of scheme governance, fund management and performance of the funds.

Most of the funds used by the Scheme are highly rated by our investment advisor as having good prospects of achieving their objectives, and the performance of these funds is reviewed and discussed at least every 6 months. The Trustees also take into account forward-looking considerations such as market outlook and the investment advisor's expectations of manager performance. The same applies with the standards of administration services, which are also discussed every 6 months. With this in mind, the Trustee has assessed the fees disclosed above and concluded that the stated explicit charges for the Scheme's funds represent reasonable value from a costs and charges perspective.

The Trustee carried out a formal "Small Scheme" Value for Members Assessment for a 12-month period to 30 November 2024 in March 2025. The assessment considered Governance, Design, Investment, Administration, Communications and Costs. The Trustee rated each section on how it provided value compared to three peers. The value for members regulations require the Trustee to compare costs & charges and net performance of the Scheme against three alternative DC arrangements that may be able to accept the members and assets of the Scheme should the Scheme be wound up.

The assessment concluded that overall, the Scheme offers reasonable value to members across a range of factors. The assessment highlighted areas where the Scheme could improve, such as increasing engagement with members and proactivity on communications, including communications for members approaching retirement age, updates around market background and a reminder of the current funds offered within the Scheme. The assessment also revealed the Scheme's costs and charges are relatively high versus the comparator arrangement, which does not necessarily mean a lower value for members considering the active management provided to the Scheme. Following the assessment conducted last year, the sponsoring employer and the Trustee agreed to transition the Scheme to the Aviva MasterTrust, which provides a selection of self-select funds that closely align with those offered by the Scheme, while also providing more competitive fees.

Trustees' knowledge and understanding

Sections 247 and 248 of the Pensions Act 2004 set out the requirement for trustees to have appropriate knowledge and understanding of the law relating to pensions and trusts, the funding of occupational pension schemes, investment of Scheme assets and other matters to enable them to exercise their functions as Trustees properly. This requirement is underpinned by guidance in the Pension Regulator's Codes of Practice 7 and 13.

The Trustee has put in place arrangements for ensuring that it takes responsibility for keeping itself up-to-date with relevant developments including the completion of and review of an annual Self-Assessment Questionnaire process that is used to guide training requirements. In addition, the Trustee receives advice and training from its professional advisors, and the relevant skills and experience of those advisors is a key criterion when evaluating fund performance or selecting new funds. The Trustee reviews the Self-Assessment Questionnaire and then arranges for training to be made available as appropriate.

The current Trustee is an Accredited Professional Trustee, and has completed The Pension Regulators Trustee Toolkit.

The Trustee is required to familiarise itself with the Scheme's Trust Deed and Rules and the Statement of Investment Principles. The current Statement of Investment Principles was approved on 8 January 2024 to reflect the Trustee's view on illiquid assets. A copy of the Statement of Investment Principles is submitted alongside this governance statement. It has been referred to at meetings in reference to the Default Lifestyle Strategies and self-select funds. Throughout the year, the Trustee has demonstrated a working knowledge of the Trust Deed and Rules whilst dealing with specific issues as they arose.

On 4 December 2023, the Trustee received training on illiquid investments to ensure compliance with the new regulatory requirements regarding illiquid assets. This training aimed to enhance their understanding of the risks and opportunities associated with illiquid investments, enabling it to make informed decisions that align with the best interests of the Scheme and its members. On the 6 February 2024, the Trustee received training on the General Code of Practice, which includes the establish expectations for the conduct and practices of trustees required to comply with the standards outlined in pensions legislation. The Trustee also include legislative updates and Trustee Knowledge and Understanding on the agenda for each of its meetings. The Scheme is now governed as a Sole Trustee arrangement. The Trustee is an Accredited Professional Trustee and information around training and appointments is available online

at the Association of Professional Pension Trustees (APPT) website: https://appt.org.uk. In addition, the Trustee considers member demographics and member behaviour to monitor whether the Scheme remains fit for purpose.

Taking account of all these points, the Trustee considers that it has sufficient knowledge and understanding of the law relating to pensions and trusts and the relevant principles relating to the funding and investment of occupational schemes.

Considering all the points raised above and taking account of actions taken individually and as a Trustee body, the Trustee considers that it is enabled properly to exercise its functions as Trustee of the Scheme.

Given the extent of the training outlined above, the Trustee is comfortable that it has demonstrated sufficient knowledge of the law relating to pension schemes and trusts and the principles relating to the funding and investment of pension schemes. The Trustee has also demonstrated a working knowledge of the Scheme's Trust Deed and Rules, Statement of Investment Principles and all other documents setting out the Trustee's current policies.

The Scheme encourages feedback from members by holding drop-in sessions where members can meet with a Trustee, ask questions and share concerns. The sponsoring employer holds monthly communications briefings with employees at which any key pension issues can be highlighted. Trustee is also available for questions from general communications briefings.

The Chair's statement regarding DC governance was approved by the Trustee and signed on its behalf by:

George Emmerson Chair of the Trustee

Date: 14 May 2025

Contact

George Emmerson Chairman of the Trustee, Capital Cranfield

Karol Lewandowski
Professional Trustee, Capital Cranfield

agfps@capitalcranfield.com